



Joint Basing Newsletter | Fall 2015

Contents

VISIT THE JOINT BASING WEBSITE: https://www.milsuite.mil/wiki/Joint_Basing

Updates from the Basing Directorate.....2

- Proposed Joint Base Common Output Level Standards
- Joint Base Handbook
- Joint Base Orientation Courses

Spotlight3

- Sailor becomes first Air Force SFS flight chief

Talking Points.....4

- SECDEF speaks at JBPHH: ‘You are the rebalance’
- Redskins And USAA Host Practice At Joint Base Andrews

From the Basing Directorate.....6

- Call for Articles and Newsletter Topics for Lessons Learned Spotlight
- Joint Basing in the News
- Joint Basing Website

From the OSD Basing Office

Happy Holidays from the OSD Basing office! With December upon us, we are beginning to analyze the 2015 CPVF data reported from the joint bases. We will spend the next few weeks pouring over the data and looking for trends across the joint bases.

This analysis will be presented at the upcoming Joint Base Commander’s day, scheduled for March 15-16, 2016 at Joint Base Anacostia-Bolling. As the New Year arrives take a moment to reflect on what we have accomplished since I arrived. To be honest, I am amazed six months have already past. The joint basing community continues to mature and as it does it finds more innovative ways to support a wide range of important military missions. We have both the quantitative data and anecdotal evidence the Joint Bases are succeeding in this capacity, despite the impacts of sequestered budgets.

But looking forward to the next 12 months, we in the Basing Office are not resting on past successes. We are taking a comprehensive look inward to see how we can adjust policies and relationships so this construct can continue to deliver the same value – if not more – to the joint bases and to the DoD. I think you should get excited for the next 12 months, because we are!

– Matthew Jefson, Col, USAF
Chair, Joint Base Working Group

Above: Secretary of Defense Ash Carter speaks with service members at Joint Base Pearl Harbor-Hickam during a visit to Hawaii Nov. 6, 2015. (Photo by Senior Master Sgt. Adrian Cadiz/Released)



Updates from the Basing Directorate

Proposed Joint Base Common Output Level Standards (JB-COLS) Changes

We completed the Functional, Service Headquarters and Joint Base Working Group (JBWG) reviews of proposed changes to Installation Safety, Equal Employment Opportunity and Equal Opportunity (EEO/EO) and Sexual Assault Prevention & Response (SAPR) JB-COLS.

On 9 December the Senior Joint Base Working Group approved JBWG recommendations to make no changes to the 5 Installation Safety COLS, no changes to the 4 EO COLS, substantial changes to the 6 EEO COLS and a complete revision to the single SAPR COLS.

The table below summarizes the number and types of changes approved for the 3 functional areas:

Function	# COLS in 2015 Handbook	# Admin Changes	# Substantive Changes	# New	# Delete
EO/EEO	10	1	2	3	3
Installation Safety	5	-	-	-	-
SAPR	1	-	-	2	1
Total	16	1	2	5	4

We will post a detailed list of JB-COLS changes approved by the SJBWG to the OSD Joint Basing milSuite website and will publish an updated CPVF Handbook prior to the start of the 2nd quarter FY16 CPVF reporting period.

Joint Base Handbook

The Service Components developed a Joint Base Handbook to provide basic information and clarify processes and procedures at the Joint Bases. The Handbook also includes appendices detailing the: organization, Title 10 responsibilities, governance, personnel and resourcing processes of the Service Headquarters.

Missing Something?

If you are working through an issue that requires resolution from the JBO and it is not addressed in this newsletter, please bring it to our attention.

• **OSD:** osd.pentagon.ousd-atl.mbx.joint-basing-odusd-i-e@mail.mil

The Handbook was signed by the Senior Installation Management Group principals from each Service and will be maintained by the Air Force.

A copy of the Joint Base Handbook can be downloaded from the link below:

[Joint Base Handbook](#)

Joint Base Orientation Courses

OSD held the 2nd annual Joint Base Orientation training course for new OSD/Headquarters and Intermediate Command Summit personnel on 19 November 2015. This two hour event was conducted via Defense Collaboration Services (DCS) web conference to provide new staff and OSD Functional Leads with an introduction into joint basing policies, procedures, and a deep dive into the Cost Performance Visibility Framework (CPVF).

If you missed the Orientation course, the briefs can be downloaded from the links below:

- [Joint Basing Overview](#)
- [Joint Management Oversight Structure](#)
- [CPVF Overview](#)



Spotlight: Sailor becomes first Air Force SFS flight chief

By Senior Airman Jared Trimarchi, Joint Base Charleston Public Affairs

A sailor assigned to the 628th Security Forces Squadron at Joint Base Charleston, S.C., became the first Navy Master at Arms to become an Air Force certified security forces flight chief. Due to a dwindling number of certified flight chiefs, Petty Officer 1st Class Ethan Holland volunteered to participate in a 60 day certification to become one. He completed his training in June and is now in charge of an average of 16 people per shift to include Airmen and civilians who provide security programs throughout the installation.

Holland first arrived in Charleston in August 2014 and was assigned to the 628th SFS Harbor Patrol Unit protecting the waterways at the JB Charleston Weapons Station. After hearing about the need for certified flight chiefs he gave his leadership a call. "When I made contact I was expecting to be a fill in or back up flight chief and I thought I was going to continue to work harbor patrol," Holland said. "To my surprise I became a fulltime flight chief." During the training period, Holland was tasked with learning every job a security forces defender, from E-1 to E-6, would need to know while on the job.

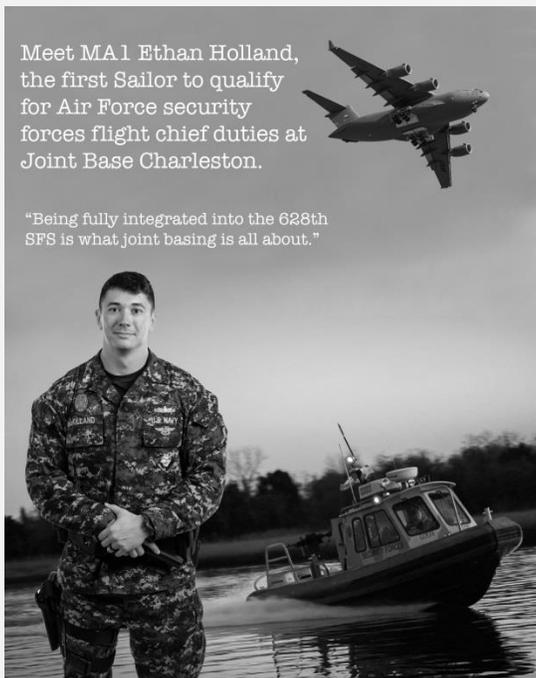
He became proficient with entry controller, patrolman, Base Defense Operation Center controller and flight chief procedures and learned all operating instructions and Air Force Instructions associated with each position. At the conclusion of the training, defenders are required to pass a test consisting of a written and verbal exam, weapons knowledge exam and a practical scenario test.

"The most stressful part about the training was the test," Holland said. "I was the first Sailor to take it and I didn't want to give the Navy a bad reputation." Holland scored a 98 percent and is among the top 10 percent in the squadron for test scores. As a flight chief, Holland has a long list of responsibilities to include leading, managing, supervising and performing force protection duties for all base personnel and resources. A top priority for him is ensuring Airmen protecting the base are well take care of, he said.

Captain Jonathan Blount, one of Holland's supervisors from the 628th SFS, said, "MA1 Holland's story is truly what the joint base concept was meant to do, bring multiple services together to do the mission." Becoming the first Sailor to become an Air Force flight chief has opened the door to others who are interested in following in his footsteps. There are currently three Sailors at JB Charleston going through the flight chief training program.

"It's always a good feeling to know you are the first to do something," said Holland. "I would like to thank my Air Force counterparts who helped me throughout the qualification process. I couldn't have done it without their support."

According to Holland, the best part of the job is working with another branch to accomplish the mission. "I've never been in charge of another branch's service members and working with the Air Force has been an honor," Holland added. "I've gotten to work with dedicated service members who always put the mission first. Charleston is a great place to be and I enjoy being a part of the 628th Security Force Squadron.



Meet MA1 Ethan Holland, the first Sailor to qualify for Air Force security forces flight chief duties at Joint Base Charleston.

"Being fully integrated into the 628th SFS is what joint basing is all about."

Talking Points:

SECDEF speaks at JBPHH: 'You are the rebalance'

By Staff Sgt. Christopher Stoltz, 15th Wing Public Affairs

In his last stop before leaving Hawaii, U.S. Secretary of Defense Ashton B. Carter held a "troop talk" with the Air Force, Navy, Army, Marine Corps and the Coast Guard on Nov. 6 at Joint Base Pearl Harbor-Hickam (JBPHH).

The event, which was held at hangar 19 at JBPHH, allowed service members from all five branches of the military to learn more about the evolving balance of forces in the Indo-Asian Pacific region. Carter also fielded questions from Airmen, Sailors, Marines, Soldiers and Coast Guardsmen that ranged from tensions in the South China Sea to sequestration and budget cuts.

How is China's military going to affect our military budget in the future?

"There is no question we have some points of contention, some objections, especially regarding action in the South China Sea," said Carter. "These are things that should be resolved diplomatically. However, we reflect in our budget all potential military operations and take specific actions to make sure that we stay ahead when it comes to capabilities."

Is maintaining freedom of navigation in the South China Sea the responsibility of the U.S. or its regional partners?

"It is certainly the responsibility of the United States," he said. "However, the regional partners should take responsibility as well. It is a global thing, it's not just a South China thing. Freedom of navigation is critical to global commerce."

Currently, most of the cuts made to the Pentagon have been non-strategic. What cuts would be made to the military as a whole on the strategic side?

"With respect to the general sequestration, as the Secretary of Defense I would always like to have more, I'll admit," he said.

"But we balance all of the cuts to each service and try to eliminate things that are least important to warfighting capability. Sometimes this is difficult. There are times when we are not permitted to make adjustments that we have recommended to POTUS, and Congress denies it because they're worried about the impacts to their individual regions."

Is there going to be a rebalancing of military efforts due to the amount of 'fires' we are working with in Europe, as far as border control, Ukraine, etc.? Will there be a realignment of our military forces?

"There will be a rebalance," he said. "We have to be prepared at all times because change can happen at any moment. The capability to 'fight tonight' is important. You cannot take for granted what we have out here."

Beyond questions from the audience, Carter stated his, and the

United States', goal throughout the Indo-Asian Pacific region is working toward peace and security where people can rise and prosper.

Carter also thanked the service members in attendance for their service and sacrifice. "You are the rebalance," he said to the audience. "Thank you all for your service, and do not forget to remember those who came before you. Most of you are not veterans yet, but you will be one day. And I would like to personally thank you all for what you do."



Joint Base Charleston leadership gathers for a group photo during the celebration of JB Charleston's 5th birthday Oct. 22, 2015, at the Redbank Club on JB Charleston – Weapons Station, S.C. Charleston Air Force Base and Naval Support Activity Charleston merged on October 1, 2010, to form the current joint base operating configuration. (U.S. Air Force photo/Airman 1st Class Clayton Cupit)

Missing Something?

If you are working through an issue that requires resolution from the JBO and it is not addressed in this newsletter, please bring it to our attention.

• OSD: osd.pentagon.ousd-atl.mbx.joint-basing-odusd-i-e@mail.mil

Talking Points Continued

Redskins and USAA Host Practice at Joint Base Andrews

By Stephen Czarda, Associate Writer

The Washington Redskins on Friday, Aug. 28, 2015, with the help of USAA, held a walkthrough practice exclusively for the military at Joint Base Andrews in Prince George's County, Md

Just as they did last year, the Washington Redskins changed up their practice scenery for a day, holding a walkthrough session at Joint Base Andrews on Friday under blue skies and unseasonably mild temperatures for late August in the Washington, D.C., area. Joint Base Andrews – which combined Andrews Air Force Base and Naval Air Facility Washington – first became operational in May 1943 following an order from President Franklin D. Roosevelt.

The practice session was held with several servicemen and women on hand, who were invited by USAA, the Official Military Appreciation Sponsor of the Washington Redskins. The players ran through their traditional day-before-game walkthrough, simulating potential plays that they'll run and getting the legs lose before playing the Baltimore Ravens.

Quarterback Robert Griffin III, whose jersey was worn by several attendees on Friday, manned the first-team offense, while defensive mainstays Ryan Kerrigan, DeAngelo Hall and Keenan Robinson lined up opposite of the line of scrimmage and just feet from the military men and women.

Redskins President Bruce Allen welcomed the team to the crowd, saying the team was "very proud and honored to be here." As part of its broader relationship as Official Military Appreciation Sponsor, Friday's event was one of many in the Washington, D.C., area that USAA and the Redskins have created to foster understanding and appreciation for the local military community.

"All of the organization salutes the military that gives us the freedoms to play the game of football," Allen said. "After today's practice, I hope you get to meet each one of our players because we thank you for the freedoms, once again, that you give us. Thank you very much."

Col. Brad Hoagland said the base "couldn't be prouder" to host the Redskins and knew that many of the players were raised with military backgrounds. "I know there are a lot of fans out here rooting against the Cowboys, trying to get a big win this year and get started on the right foot," he said. "And then have someone like RGIII, who his parents served for our nation. For him to be able to come back out here again, it's a personal touch, personal connection for our families.

Following the conclusion of the walkthrough, the players huddled together for their traditional post-practice talk and then headed over to the sidelines where they mingled with the servicemen and servicewomen, signing autographs,



The Washington Redskins on Friday, Aug. 28, 2015, with the help of USAA, held a walkthrough practice exclusively for the military at Joint Base Andrews in Prince George's County, Md

snapping selfies and exchanging stories of both playing for the team and rooting for them.

Rookie Jamison Crowder, who met a few fellow Duke alums, said the admiration football players and military share is a "give and take relationship." "They go out there and risk their lives for us, for our freedom," he said. "And then in their down time they have NFL teams...obviously the Redskins they watch and support us. You appreciate the support they give us and you know, we greatly appreciate the things that they do for us."

Defensive end Ricky Jean Francois, whose sister recently returned stateside, admitted that the practice session provided a little bit of lift to their spirits. "It's great to be out here, it's a great feeling to have the day before the game," he said. "I wish we could have this feeling like this every Saturday before we go in lock up against another team."

From the Basing Directorate

Call for Articles and Newsletter Topics for Lessons Learned Spotlight

If you would like to prepare an article for the Joint Basing Newsletter or have any suggestions or comments, please contact us at <mailto:osd.pentagon.ousd-atl.mbx.joint-basing-odusd-i-e@mail.mil>. Some suggestions for articles include reporting a success story at your joint base, detailing a functional issue or concern and how your joint base overcame it, or discussing the impact of Joint Basing on your military community. Articles should be no longer than 600 words.

Joint Basing in the News

- [Joint exercise strengthens base synergy at JBMDL](#)
- [Menendez Leads NJ Delegation Call to Fix Pay Disparity for Joint Base Work Force](#)
- [Coast Guard opens new base on JB Charleston](#)
- [Redskins And USAA Host Practice At Joint Base Andrews](#)
- [Joint Base Lewis-McChord to build new mental health center](#)
- [In a First, Army to Open JBLM for Exchange with Chinese Troops](#)
- [SECDEF speaks at JBPHH: 'You are the rebalance'](#)
- [Air Force to Build Military Microgrid at Pearl Harbor](#)
- [New substation will handle growth on Little Creek](#)
- [San Antonio Water System \(SAWS\) to Provide JB San Antonio with Backup Water Supply](#)
- [Sailor becomes first Air Force SFS flight chief at JBCHS](#)
- [EFMB: Service Members Earn Badge of Proficiency, Dedication](#)
- [Troop cuts at Joint Base Elmendorf-Richardson on hold](#)
- [JB Charleston celebrates 5th birthday](#)
- [JBLM troops leaving service get help with their next mission: jobs](#)
- [Joint Base Langley-Eustis selected for Air Force cyber operations squadron](#)

Joint Basing Website

We update the Joint Basing MilSuites website on a regular basis, and notifications are emailed to all members of the Joint Basing MilWiki group. We made the following updates since the last newsletter:

2015 Joint Base Orientation training course Briefs

- Joint Basing Overview
 - JMOS Overview
 - CPVF Overview
-
- Joint Base Handbook (developed by the Service Components and maintained by the Air Force)



Chaplain (Col.) James Tims, Air Mobility Command chaplain (center), talks with the Air Base chapel staff Sept. 14, 2015, at the Air Base chapel on Joint Base Charleston – Air Base, S.C. Tims was visiting JB Charleston to meet with the Air Base and Weapons Station chaplains and staff to see the mission firsthand. (U.S. Air Force photo/Airman 1st Class Clayton Cupit)

Missing Something?

If you are working through an issue that requires resolution from the JBO and it is not addressed in this newsletter, please bring it to our attention.

- **OSD:** osd.pentagon.ousd-atl.mbx.joint-basing-odusd-i-e@mail.mil